# Community Management

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# Case Study: Fleet Operations



#### Case Study: Fleet Operations

Real-Time-Strategy game

Based on Star Trek Armada 2 (Activision 2001)

Ongoing project for about 10 years now

Current Version: 3.2.2

Focused on multiplayer on eSport level

Balancing, Predictability, Replayability

Rewriting an ancient game engine

Motivation ... ehm ... And Pizza!

Release Plans?

@!\$\$&%! #&%!! \$&\$%@#%\$&!!!



#### The key to a successful game: A Community!

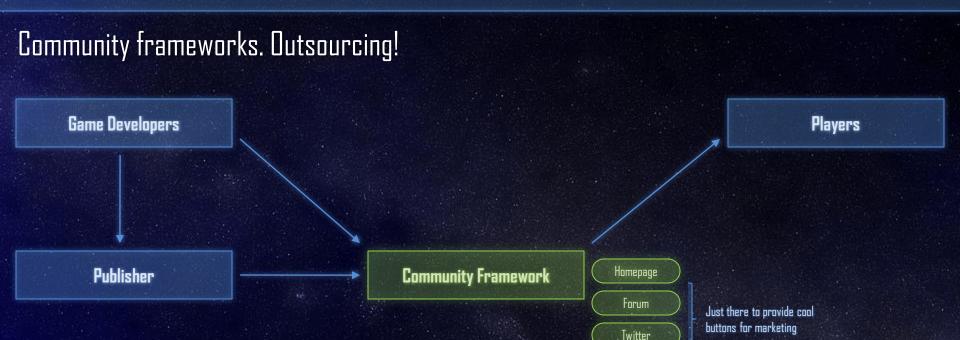


# History Lessons

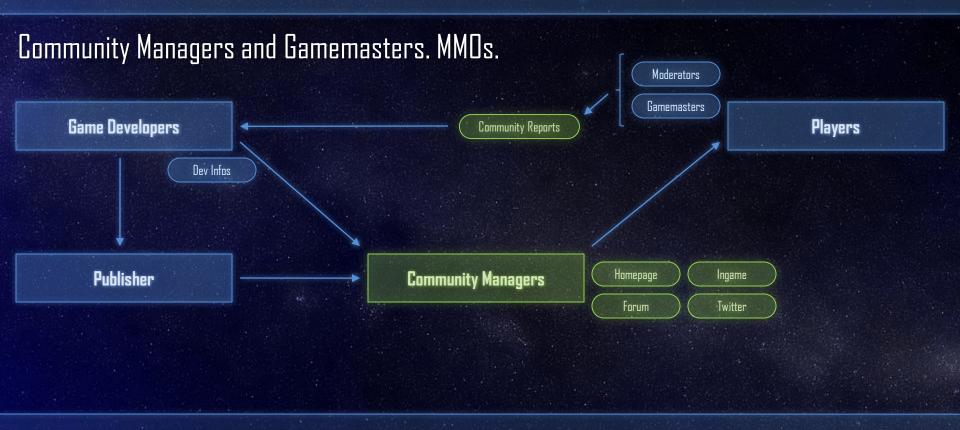


Producers and Consumers. Still the majority of games. **Game Developers Players Publisher** 

No management overhead No community feedback

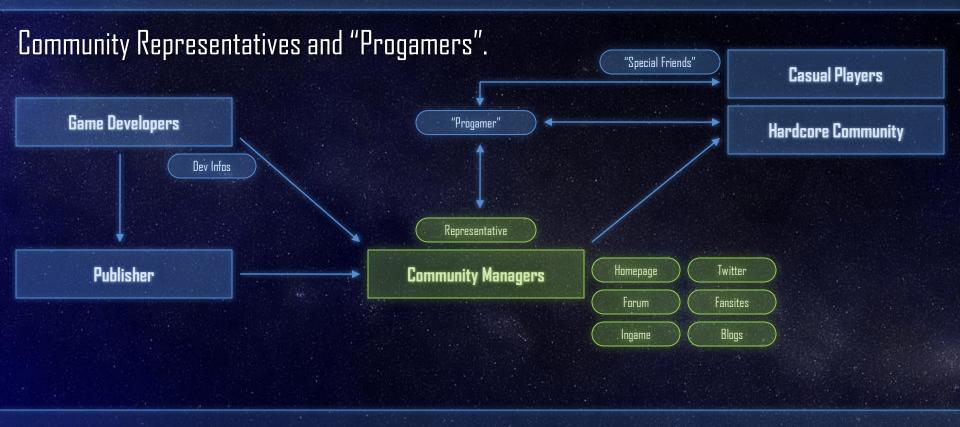


Predictable Management Overhead. No impact on game development. No community feedback.



Community Managers have to be kept up to date. Conflicts will arise which will require additional time. More money.

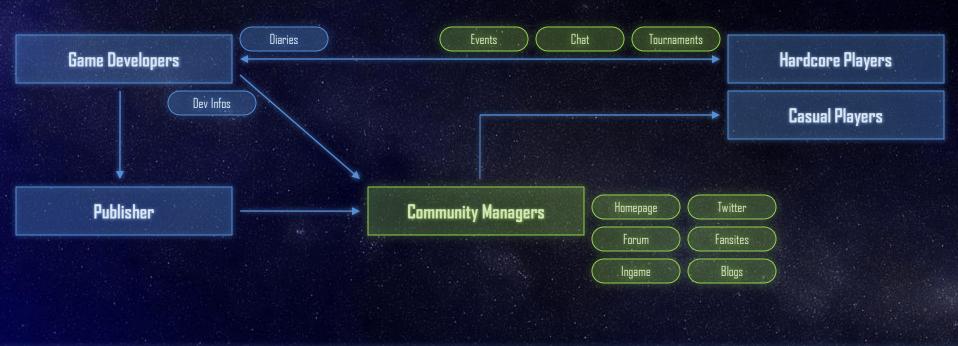
Frequent community feedback. Biased by management.



Self-sustaining community management. Managing the social links created by players. Viral marketing.

Frequent community feedback. Very biased. Risk of community fragmentation, especially if things go wrong.

Direct community interaction.

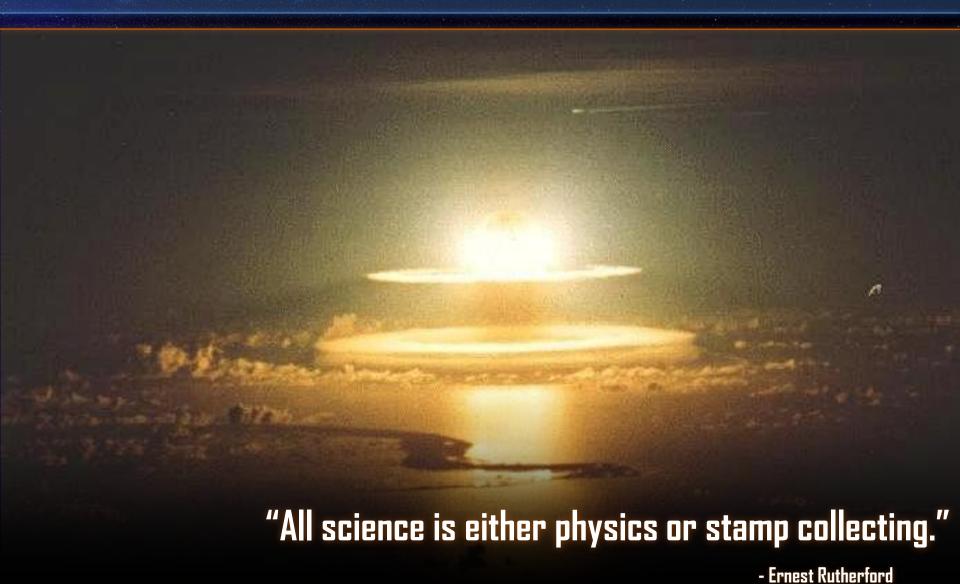


Players feel much more involved. Incorporating ideas and requests from the player base.

Communication channel untouched by the publisher.

Selected community feedback arrives directly at the developers. Might also produce undesired outcomes for negative feedback.

# **Enough Theory!**



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# **Enough Theory!**

How to organize community management?

# Start with something to interact with your fanbase.

- Forum (very efficient, bidirectional)
- Twitter (kind of unidirectional)
- Facebook or other social networks (harder to manage, perhaps a bit dangerous)
- Blog
- Newsgroup

■ Ge	neral		
A	News Announcements and news by us. Post comments about them here.	9371 Posts 196 Topics	Last post by TChapman5 in Re: More about extended on Today at 03:23:22 PM
A	Star Trek What's your favourite episode? How is romulan ale brewed? - Star Trek in general :-)	12803 Posts 493 Topics	Last post by James Zola in Re: Future Tense on Today at 04:10:51 PM
	Small Talk Want to say something off topic? Something that has nothing to do with Trek? Post it here.	26841 Posts 1086 Topics	Last post by Myles in Re: Small problem on May 22, 2011, 05:53:2: PM
• Fle	et Operations		
A	General  Which race do you like most? What do you like - what you don't like? Discuss it here.	21217 Posts 1153 Topics	Last post by Dominus_Noctis in MOVED: Not sure if bu o on Today at 03:59:03 PM
	Child Boards: The Hitchhiker's Guide to Fleet Operations		
A	Strategy Share and discuss your gameplay strategies.	3008 Posts 176 Topics	Last post by funnystuffpictures in Re: New Orleans vs Teuto on May 21, 2011, 08:05:4 PM
A	Online Gaming Here you can arrange online encounters and reminisce over past online battles.	7923 Posts 473 Topics	Last post by Myles in Re: Spring 2011 1v1 Tour on Today at 03:05:02 PM
	Map editing  Do you have a question on map editing, how use the map manager or want to make your new map public? Post here.	3790 Posts 400 Topics	Last post by thunderfoot006 in Re: FFA Map In Progr on Today at 10:21:10 AM
	Child Boards: Map exchange		
A	Modifications  I want my 15 rapid-fire quantum torpedo launchers Uber-Defiant now! - Get help from modders. Share your work. Discuss modifications.	9010 Posts 611 Topics	Last post by Terra_Inc in Re: "Hyperspacejump (Ju on Today at 04:09:31 PM
	Child Boards: Completed Mods, Mods in progress		
	Technical Stuff Program aborts? Network configuration? Graphic errors? Bugs? Post your question here.	11735 Posts 1225 Topics	Last post by Dominus_Noctis in Re: Not sure if bug or n on Today at 03:59:36 PM
A	Game Balancing Discussion You feel like a battlecruiser is too weak or a race too strong? Go ahead and discuss it here:)	8190 Posts 290 Topics	Last post by Redshirt in Re: Dominion small ya on May 14, 2011, 03:41:4 AM
A	Ideas and Feature Requests Post ideas and suggestions on new features or improvements here.	40078 Posts 2445 Topics	Last post by Tok`ra in Re: Observer status for on Today at 03:38:35 PM
· Sta	ar Trek: Armada II		
Λ	General		Last post by Myles in Re: Favor request for

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#### Forums



#### Forums

"LOL! That sucks!"

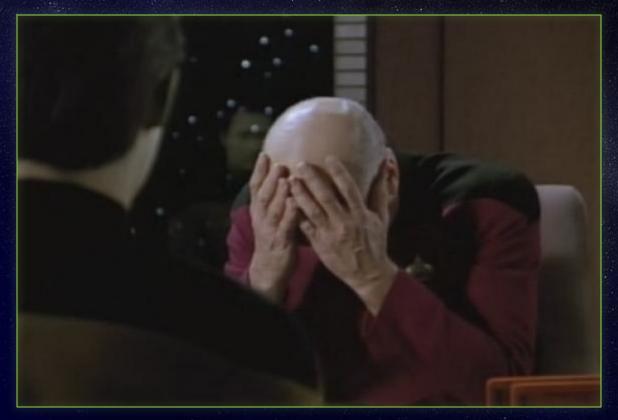
"It is clearly obvious that this unit is overpowered! I lose every time!"

"When will the next version be released?"

"I'm a pro with all the races but the Romulans. They need ..."

"Fleet Operations sucks!"

and many, many more...



#### Forums

Requests and reports. Stats: Q1 2011



#### Newsposts

The online press.

- Always add some pictures!
- Try to sound a bit professional
- Always keep some candy for the releases
- Never publish release dates if you don't have to

#### Star Trek Fleet Operations - Behind the scenes

What a busy week! The 3.1.4 patch was released quite unexpected - even for the development team! In the past, we followed a more content-oriented release strategy, which made every update more or less a small expansion pack: a lot of content, but a large time between the patches.

Posted by DOCaCola on Dec 8th, 2010 ( digg this € super bookmark

What a busy week! The 3.1.4 patch was released quite unexpected - even for the development team! In the past, we followed a more content-oriented release strategy, which made every update more or less a small expansion pack: a lot of content, but a large time between the patches. As our multiplayer community continues to grow, we feel the urge to react on smaller bugs and balancing issues faster, which requires more frequent patches with adjustments but less content. So we decided to change our release strategy accordingly, in order to support the community as good as possible.

But that caused a hell of work, as we had to remove the work-in-progress Borg faction redo and restore the 3.1.3 Borg. It also requires to wrap up balancing testing in smaller units and design content updates to make them releasable in smaller packages - which is especially difficult for large-scale changes like the faction redo. Yet, we are confident to master this challenge.

The more frequent patches do also offer new opportunities to us: Delivering small pieces of content, like new Veteran abilities, with every patch. Discovering new stuff is half the fun of a game!

So, what's next on the chopping block? At the moment, we are working on multiple fronts. The most important is probably the Borg faction redo. We are redoing most of the Borg gameplay and implementing their 'next generation' features, like expanding Borg space, a more Uni-Matrix feeling, the must-have assimilation and adaption, in order to make them feel as close to the shows (at least the good ones) as possible. The faction redo can't be split into several parts to be released in smaller patches. We can't just change, let's say, the way collective features work, without also adjusting the vessels they apply to. That's why the faction redo will be developed 'in the background' throughout the next patches and released once it is done. Other features, like the new veteran abilities or a complete new way of how mixed-tech works (more about that in one of the next blog posts) are easily separated from faction redos or other changes and will tickle in with the next patches. You are not a Borg fan? Do you feel like the next patches won't bring any candy to you? You don't have tool Unlike the Borg faction redo - which is a rather fundamental change - many small changes and features of the redos of other factions were separated into independent content upgrades and will be released as soon as their development is finished in one of the more frequent patches. There are, for example, disturbing reports of new Romulan development to reach the battleffeld any moment!



We are looking forward to see where the next patches will lead us. After all, the Fleet Operations "soon" might finally get a little closer to the real-world "soon"!

#### Magazines

The real press.

- Unless you are hyped, you won't have much control if you are in or not
- Press recognition usually grows with your online presence
- Don't try to force it. Be happy if you are in, but don't expect anything



#### **Community Events**

#### Let your community participate in development

Design polls, open balancing discussions (perhaps even Teamspeak?)

#### Give your community the feeling that they participate in development

"It's on todo"

#### Entertain your community

- Teamspeak sessions
- Interviews
- Development team games
- Screenshot or art contests



There MUST be a balancing issue somewhere...

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#### Modding

#### There are many gaming communities out there that evolved around mods

- Counter-Strike
- WoW Addon Community
- Homeworld Complex

•



Why not offer Modding to your Community, too?
But be aware: Developers will ask a lot of questions!

Where does a community come from?

In the beginning, there was the game.

Why should Tetris have a community?



Important factors that push people to start building a community.

#### Replayability

The secret ingredient of MMOs.

The more time your players spend in the game, the larger gets the chance for them to talk with others about their experience.

Especially powerful if there are choices. "Hey, which class did you chose?"

Probably the strongest factor to build a good community!



Important factors that push people to start building a community.

#### Cooperative Multiplayer

Shared luck gives you double luck.

If players have a good time with their friends in your game, chances are good that they will try to find new friends, using the game as a social channel.

To do so, they will require a community.

Very powerful community builder. Uses our very basic social behaviors.



Important factors that push people to start building a community.

#### **Competitive Multiplayer**

You all must die. I alone am best!

Scoreboards, tournaments, points. If players feel like they are better than others, they will want to express that! Give them a platform to show their size!

Works with our even more basic instincts!



Important factors that push people to start building a community.

#### Socialization

What was this real-life again?

If you online service offers so many social features that players don't want to miss them, they will start building their own community on your platform.

Yep, sometimes you do really feel guilty as a game developer.



Important factors that push people to start building a community.

#### Long Term Goals

What a long strange trip it's been

Offering long-term goals for players to achieve gives them a motive to continue playing. Similar to replayability, this will increase the chance for them to talk with others.

Works excellent as a "hook" or extra candy.

Sometimes, players just want to grind!



Behold the mighty todo!

aye, its on todo

yep, indeed. we will try to improve t bit out of our scope at the moment.

A redo for Planets is

A fix for that is on t

#### Project Progress

#### 83 High priority tasks

- New game loading screen
- · Changes and additions to Dominion mining (20%)
- · Romulan Talon class new model
- Klingon Sang class new model
- Romulan Leavahl new model
- Breen Battleship new model
- · Warbird model update
- New Wormhole model
- new Phalanx model
- Borg Command Cube
- · Fix various map placeable vessels
- · Klingon Imperial Research model fix
- Update/Replace various Soundsets (20%)
- A new Romulan vessel (50%)
- Fix minor issue with shuttle traffic animation
- Federation Phalanx Class Magnan Fix
- Fix Confront Map
- Enhancements for single player campaign modifications
- Borg Faction Redo (40%)
- New Veteran Abilities (50%)
- Breen T-15 does not gain avatar bonuses
- Enterprise-E Hero (map object)
- Typhon Class from Star Trek Invasion (40%)
- Dominion early game addition (20%)
- · Preliminary Supply Fix
- ACS deals friendly damage (50%)

#### +57 classified tasks

#### 123 Normal priority tasks

- One new planet model
- map object
- · Federation Intrepid Texture upgrade
- new borg non-player map object
- Some final Interface Additions
- . Fodoration Customy New Orleans Class
- undate remaining shell elements with new style
- New Klingon Chonag class mode
- · nut back the born stuff on models for assimilated vesse
- some starbase upgrade:
- Borg station "shuttle"-traffic mode
- starfleet command warp-in tweal
- 🏮 🕶 Add Zeich's Cardassian Pac

write is a

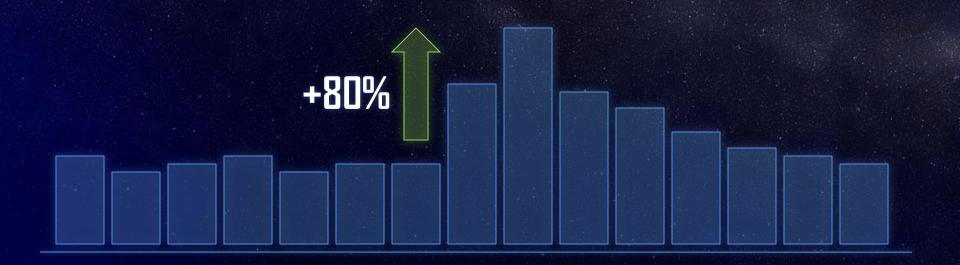
todo



"More frequent releases"

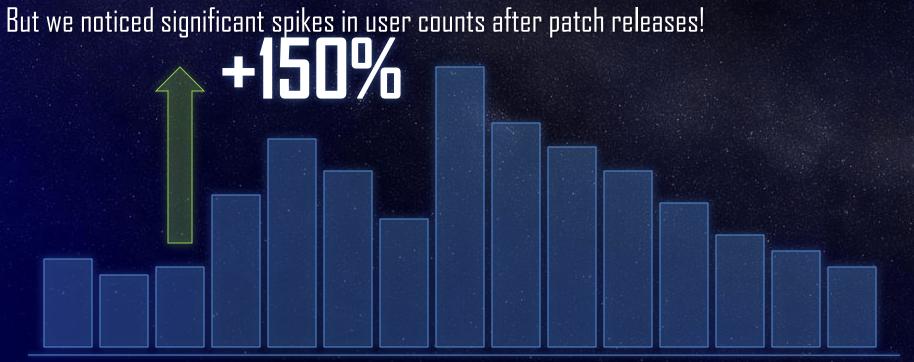
Actually cause a lot more work for us!

But we noticed significant spikes in user counts after patch releases!



"More frequent releases"

Actually cause a lot more work for us!



#### The Future

A new community site

A lot of new ingame content (more replayability, customization, achievements, ...)

A new renderer

A new account system

New games



# The Future





#### So what?

- Make something you want to release, be it a game or a tool (although gaming communities are a very unique kind)
- Find out if you actually need an organized community
- Find out if you actually want an organized community
- Decide the amounts of time you want to spend with management
- Build the respective platform
- Don't ask what your community can do for you, but what you can do for your community!

Enjoy

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# We made it!

Any questions?

